INTEGRATING ACTIVE MONITORING, REGULATORY COMPLIANCE, AND INTELLIGENT LOGISTICS: A COMPREHENSIVE FRAMEWORK FOR PHARMACEUTICAL AND PERISHABLE COLD CHAIN INTEGRITY

María L. Ortega

Department of Logistics and Supply Chain Management, University of Barcelona

ABSTRACT

Background: Maintaining the integrity of temperature-sensitive products — pharmaceuticals, vaccines, fresh produce, and certain medical supplies — across multimodal transport networks remains a primary operational and regulatory challenge. Failures in the cold chain contribute to product spoilage, therapeutic inefficacy, patient risk, financial loss, and elevated environmental footprint (IRTA/GCCA, 2017; WHO, 2015). Objectives: This article develops a comprehensive, theory-driven framework that integrates active monitoring technologies, regulatory good distribution practices, and intelligent logistics planning to preserve product quality across storage and transport. Methods: A synthetic, theory-centric methodology was used: (1) systematic integration of the provided references; (2) critical comparative analysis of regulatory guidance and industry white papers; and (3) development of a conceptual model uniting monitoring, qualification, operational controls, and continuous improvement. The method prioritizes rigorous textual analysis and normative mapping rather than empirical measurement, enabling a publication-ready theoretical contribution grounded in the cited literature (WHO, 2015; ORBCOMM, 2024; Envirotainer, 2019). Results: The resulting framework articulates five interdependent domains: regulatory alignment and documentation; environmental sensing and telematics; packaging and active thermal control; operational choreography (modal selection, routing, and contingency); and governance for data integrity and continuous improvement. Implementing these domains reduces risk of temperature excursions, aligns operations with Good Distribution Practices (FDA, 2022; HPRA, 2020), and produces measurable process indicators such as excursion frequency and time-outside-range. Discussion: The framework addresses technological, human, and institutional barriers — sensor calibration, chain-of-custody documentation, provider selection, and cost-effectiveness tradeoffs — and offers strategies for mitigation, including qualification protocols, multi-sensor redundancy, and risk-based routing. Limitations include the lack of primary empirical validation in this paper and the rapid evolution of telematics and machine-learning applications that require ongoing empirical scrutiny (Chowdhury, 2025; GS1, 2022). Conclusions: A layered implementation that combines validated monitoring systems, active cold chain technologies, rigorous qualification, and intelligent logistics planning is necessary to protect product integrity, reduce waste, and comply with regulatory expectations. This integrative perspective supports practitioners and policymakers seeking resilient, cost-sensitive, and compliant cold chain strategies.

KEYWORDS:

Cold chain integrity; pharmaceutical logistics; temperature monitoring; active reefer systems; regulatory compliance; telematics; supply chain resilience

INTRODUCTION

Maintaining the integrity of time- and temperature-sensitive products constitutes one of contemporary logistics' most consequential technical and regulatory problems. Cold chain failures produce cascading harms: therapeutic wastage and compromised patient outcomes in healthcare, food insecurity and reputational damage for agrifood firms, and heightened environmental costs due to discarded goods and inefficient transport (IRTA/GCCA, 2017; Envirotainer, 2019). Recent technological advances — networked sensors, telematics, active refrigerated containers, and analytics — offer unprecedented visibility, but adoption is uneven and regulatory expectations continue to tighten. This introduction explicates the context, outlines the core problems, and defines the literature gap addressed in the paper.

Background and significance. The cold chain encompasses every activity that influences the thermal exposure of a product from manufacture to point of use. For pharmaceuticals and vaccines, WHO guidance and subsequent technical supplements codify requirements for monitoring, sensor selection, and qualification of transport and storage zones (WHO, 2015; WHO TRS 961 Annex 9). The International Refrigerated Transportation Association (IRTA), working with industry associations such as the Global Cold Chain Alliance (GCCA), has produced best-practice guidelines that emphasize sanitary handling and temperature control for both human and animal foods (IRTA/GCCA, 2017). Industry solution providers add operational depth and practical advances: for example, telematics and reefer-monitoring vendors highlight integrated visibility that merges temperature, geolocation, and reefer status into operational dashboards (ORBCOMM, 2024). Specialist service providers for pharma air freight explicate the tangible benefits of active cold chain systems — notably reduced thermal risk and improved control for high-value shipments (Envirotainer, 2019). Taken together, these materials map a field where technical possibilities are expanding even as regulatory and commercial stakes rise.

Problem statement. Despite clearer guidance and maturing technologies, three persistent problems remain. First, operational fragmentation: multiple actors (manufacturers, 3PLs, carriers, ground handlers, last-mile providers) are involved, and interfaces between them are often underspecified. Fragmentation complicates responsibility for monitoring, calibration, and response to excursions (IRTA/GCCA, 2017; FDA, 2022). Second, technological heterogeneity and data integrity: devices differ in sampling rates, accuracy, and telemetry, and systems vary in how they record, secure, and certify data suitable for regulatory submission (WHO, 2015; ORBCOMM, 2024). Third, decision complexity: route planning, carrier selection, packaging choices (active vs. passive), and contingency planning require tradeoff analysis across cost, timeliness, and risk, frequently without a common framework that unites these dimensions (Envirotainer, 2019; GS1, 2022). These problems co-exist with pressures to reduce waste, reduce emissions, and manage costs (Pharmaceutical Commerce, 2023).

Literature synthesis and gap identification. The literature and guidance documents provide strong domain knowledge about monitoring devices, sensor placement, qualification protocols, and the advantages of active systems, but they are less prescriptive about operational integration across multimodal networks, or about how to embed monitoring outputs into routing and provider selection decisions. Academic literature has advanced models for routing, vehicle scheduling, and low-carbon logistics in related perishable transport domains (Guo et al., 2017; Thakur et al., 2023), but these models often do not account for the strict quality-assurance and documentation expectations present in pharmaceutical distribution (HPRA, 2020; FDA, 2022). Emerging literature also explores machine-learning applications for cold chain compliance and predictive maintenance (Chowdhury, 2025), but theoretical frameworks that integrate regulatory compliance, sensing fidelity, packaging architectures, and logistics optimization remain underdeveloped. Thus, there is a need for a comprehensive, theoretically rigorous framework that binds monitoring systems, qualification practices, operational choreography, and governance to support compliant, resilient cold chain operations.

Purpose and contributions. This paper fills the identified gap by: (1) synthesizing regulatory and industry guidance with logistics theory to propose a coherent, implementable framework; (2) explicating the interactions among monitoring fidelity, packaging choice, routing strategies, and governance; and (3) providing decision-centric guidance for practitioners and policymakers that translates normative guidance into operational controls and metrics. The framework is designed to be modality-agnostic — applicable to road, sea, air, and intermodal movement — and to support both high-value pharmaceutical logistics and perishable food distribution where temperature and humidity controls are essential (WHO, 2015; IRTA/GCCA, 2017).

METHODOLOGY

Overview of approach. This research uses a structured, theory-driven synthesis method to construct a comprehensive framework grounded exclusively in the supplied reference set. The approach is qualitative and integrative, emphasizing close exegesis of regulatory guidance, industry white papers, and relevant academic literature. The method includes: (1) extraction and codification of normative requirements (e.g., sensor accuracy, calibration intervals, data integrity practices) from authoritative sources such as WHO and national regulators (WHO, 2015; HPRA, 2020; FDA, 2022); (2) identification of operational practices and technological affordances from industry providers and sector analyses (IRTA/GCCA, 2017; ORBCOMM, 2024; Envirotainer, 2019); (3) mapping of logistics decision variables (routing, packaging, provider selection) informed by academic models of perishable logistics and routing under constraints (Guo et al., 2017; Thakur et al., 2023); and (4) synthesis into a multi-layered framework that articulates actionable control points, governance mechanisms, and metrics.

Data sources and fidelity. All arguments and assertions draw strictly from the provided reference list. Primary authoritative guidance documents (WHO TRS 961 Annex 9 and supplements), industry best practice guides (IRTA/GCCA), vendor white papers (ORBCOMM; Envirotainer), and regulatory guidance (HPRA; FDA) are treated as foundational. Academic works on routing, fuzzy logic, and logistics outsourcing complement normative materials by supplying models for operational decisions (Thakur et al., 2023; Liu & Wang, 2021; Guo et al., 2017). For claims regarding the technical capabilities of contemporary telematics and reefer sensors, industry vendor materials were consulted to ground the theoretical constructs in present-day operational reality (ORBCOMM, 2024; ORBCOMM news, 2024). These industry sources are used to illustrate technological potentials and underline implementation challenges; key vendor statements are cited directly to maintain traceability to practical capabilities. (ORBCOMM, 2024; ORBCOMM, 2024 news). For WHO recommendations regarding sensor accuracy, placement, and recording frequency, the TRS series and supplements are used to define minimum technical thresholds (WHO, 2015; WHO TRS 961, Annex 9). The International Refrigerated Transportation Association guide is used to ground sanitary handling and control protocols (IRTA/GCCA, 2017). (IRTA/GCCA, 2017; WHO, 2015). Where machine-learning and forecasting perspectives are relevant, recent academic work on predictive applications in cold chain logistics is referenced to reflect emergent capabilities and future directions (Chowdhury, 2025).

Analytical procedure. The analytical work progressed through iterative reading, codification, and mapping. Documents were coded thematically for (a) monitoring and measurement requirements, (b) packaging and cold chain assets, (c) operational controls (routing, carrier and 3PL selection, contingency management), and (d) governance and documentation practices. These codes formed the basis for constructing interdependent modules of the framework. For each module, normative requirements (what must be done for compliance) are juxtaposed with practical recommendations (how to implement), and decision rules (how to choose among alternatives) are proposed. The analysis intentionally avoids numerical modeling or simulation; instead the emphasis is on prescriptive, theory-informed operational guidance suited for implementation by supply chain managers, quality assurance teams, and regulators.

Limitations of methodology. The study is intentionally non-empirical; it synthesizes normative and operational guidance to propose a conceptual framework rather than providing primary experimental or field data. This approach is appropriate for clarifying governance and operational architectures but leaves open the need for empirical validation through field trials, case studies, and counterfactual simulation. Rapid technological evolution in telematics, IoT, and machine learning also means that certain technological descriptions may require periodic updating (Chowdhury, 2025; GS1, 2022). The framework is designed to be adaptable and modular to accommodate such advances.

RESULTS

Framework overview. The principal result is a comprehensive, layered framework for maintaining cold chain integrity across pharmaceutical and perishable supply chains. The framework comprises five interdependent domains:

1.   Regulatory Alignment and Documentation: Ensures all actors adhere to applicable Good Distribution Practices (GDP), national and international guidelines, and maintain auditable records. (WHO, 2015; FDA, 2022; HPRA, 2020).

2.   Environmental Sensing and Telematics: Describes sensor selection, placement, calibration, sampling intervals, telemetry requirements, and secure data capture for evidentiary use (WHO, 2015; ORBCOMM, 2024).

3.   Packaging and Active Thermal Control: Outlines the decision logic between active systems, passive insulation, and hybrid options, including qualification and thermal performance validation (Envirotainer, 2019; Pharmaceutical Outsourcing, 2017).

4.   Operational Choreography: Covers modal selection, routing, consolidations, transfer points, tendering to 3PLs, and contingency planning for delays and excursions (IRTA/GCCA, 2017; Guo et al., 2017).

5.   Governance for Data Integrity and Continuous Improvement: Addresses chain-of-custody, calibration records, electronic signatures, excursion investigations, and feedback loops for process improvement (WHO TRS guidance; FDA GDP).

Each domain contains normative requirements, operational controls, decision points, and suggested metrics. The subsequent subsections provide detailed descriptive analyses for each domain.

Regulatory alignment and documentation. The WHO TRS 961 Annex 9 and associated supplements set minimum technical expectations for temperature and humidity monitoring systems and underscore the need for documented transit temperature specifications for each shipment (WHO, 2015). National regulators and health product agencies elaborate on GDP and the control/monitoring of storage and transportation (HPRA, 2020; FDA, 2022). The framework extracts three operational imperatives from these sources: (a) establish documented temperature ranges and tolerances for each product (including stability-based excursions allowances), (b) specify and validate monitoring devices and their calibration procedures before deployment, and (c) maintain an auditable chain-of-custody and data trail for each shipment. Practically, these imperatives translate to standard operating procedures (SOPs) covering pre-shipment qualification, in-transit monitoring, exception

handling, and post-shipment disposition.

Environmental sensing and telematics. The WHO supplements provide detailed technical guidance on monitoring device types, placement, recording frequency, and calibration standards (WHO, 2015). Key prescriptions include monitoring sensors accurate to prescribed ranges (e.g., ±0.5 °C for many pharmaceutical contexts; refer to applicable pharmacopeial guidance and manufacturer stability data), sufficient recording frequency (the WHO recommends minimum recording frequency approaches based on transport leg risk profiles), and worst-case location monitoring within storage or transport zones (WHO, 2015). Industry telematics providers bring capabilities that operationalize these recommendations at scale: modern reefer monitoring systems provide continuous temperature and status telemetry, geolocation, door status, fuel and battery measurements, and fleet analytics for predictive maintenance (ORBCOMM, 2024; ORBCOMM news 2024). Operationalizing these tools requires a layered sensing strategy: device selection (low-latency, networked sensors for high-value, time-sensitive shipments; data loggers with delayed retrieval for low-risk legs), multi-sensor redundancy to capture spatial heterogeneity, and secure telemetry integrations to enable near real-time alerting and decision support. Vendor launches demonstrate improved hardware (e.g., CT 3600) that simplifies deployment while providing robust data streams (ORBCOMM news, 2024). Implementing these systems requires attention to data security, encryption, and validation for regulatory use.

Packaging and active thermal control. The choice between passive insulated shippers and active cooling (or hybrid solutions) is central to both risk control and cost management. Envirotainer and similar active cold chain providers emphasize the benefits of active systems for high-value pharmaceuticals: improved temperature control during air freight, reduced time outside range, and enhanced visibility through integrated monitoring services (Envirotainer, 2019). Active systems require careful qualification: validation protocols must demonstrate performance across expected ambient ranges, duration, and handling conditions. Passive systems, though less expensive, demand meticulous validation for thermal mass, phase change materials (PCMs), and container loading patterns. The framework proposes a decision rule: prioritize active systems for shipments where therapeutic risk or value justifies higher cost and where multimodal transitions (air/road interfaces) significantly increase risk; use validated passive systems for shorter, low-risk legs where ambient exposure and transit duration are constrained.

Operational choreography. Routing and provider selection are framed as multi-criteria decisions balancing time, cost, risk, and sustainability. Academic routing models that incorporate emissions or driver fatigue provide templates for augmenting classical vehicle routing with quality constraints (Guo et al., 2017; Thakur et al., 2023). In a cold chain context, routing must include: (1) minimization of exposure time (transit duration and dwell time), (2) minimization of transfer points (each transfer raises excursion risk), (3) selection of carriers and 3PLs with proven temperature control capabilities and audited SOPs, and (4) contingency capacity for active interventions (e.g., port-side reefer repair, expedited transshipment). Provider selection criteria should explicitly weigh equipment capabilities (active reefers, temperature zone control), telematics capability (real-time monitoring and alerting), regulatory familiarity, and corrective action responsiveness. Where possible, contracts with carriers and 3PLs should include defined response times and penalties for excursions to align incentives.

Governance for data integrity and continuous improvement. Reliable monitoring is insufficient if data are not trusted, accessible, and auditable. Governance includes calibration schedules, calibration certificates, secure timestamping of telemetry, retention policies for raw data, and standardized excursion investigation protocols. Excursion investigations must be systematic: define root cause analysis steps, define accept/reject criteria based on product stability data, and document corrective and preventive actions (CAPA). Continuous improvement uses metrics (excursion rate per thousand shipments; mean time outside range; number of carrier-related

incidents) to drive contract renegotiation, training, and process redesign. Effective governance also means preparing data for regulatory inspection: standardized reporting templates, traceable audit trails, and demonstrable qualification records.

Operational metrics and KPIs. To make the framework actionable, specific measurable indicators are proposed:

Excursion frequency (number of shipments with at least one excursion / total shipments).

Mean excursion duration (sum of time outside range across excursions / number of excursions).

Time-to-response (elapsed time between automated alert and logged corrective action).

Calibration compliance (percentage of monitoring devices with up-to-date calibration certificates).

Transfer point index (average number of handoffs per shipment).

These metrics facilitate benchmarking across providers and internal continuous improvement cycles.

Synthesis: an integrated decision flow. The framework produces a decision flow for planning and executing each cold chain shipment:

1.   Product classification (stability profile and allowable excursion tolerance).

2.   Risk assessment (transit duration, route complexity, transfer points, ambient exposure).

3.   Packaging decision (active vs passive vs hybrid), validated through qualification testing.

4.   Monitoring design (sensor types, placement, recording frequency, telemetry path).

5.   Provider selection (capabilities, SOPs, telematics integration).

6.   Contractual alignment (response SLAs, data rights, penalties).

7.   Execution and monitoring (real-time dashboards, alerting).

8.   Post-shipment review (excursion investigation, KPI updates, CAPA).

This flow aligns operational decisions with regulatory expectations and vendor capabilities, providing a prescriptive structure adaptable to different modalities and product risk classes.

DISCUSSION

Interpretation of findings. The framework emphasizes that cold chain integrity is simultaneously technical, procedural, and contractual. Technical measures (sensors, active systems) are necessary but insufficient without procedural clarity (SOPs, qualification) and contractual alignment with service providers. Regulatory

guidance (WHO, HPRA, FDA) sets minimum expectations for monitoring and documentation, but practical implementation demands operational decisions and tradeoffs that regulatory texts do not fully specify. For instance, WHO defines monitoring device types and calibration expectations while industry vendors provide tools for continuous monitoring and fleet management; the framework bridges these by prescribing how to select devices and integrate vendor data streams into a compliant governance model (WHO, 2015; ORBCOMM, 2024).

Operational tradeoffs and decision tensions. Several tensions are central to cold chain decision making:

● Cost vs. Risk: Active systems and high-frequency telemetry significantly reduce excursion risk but increase cost. The framework recommends a risk-based approach: allocate expensive controls to high-value and high-risk shipments while using validated passive systems and periodic logging for lower-risk legs (Envirotainer, 2019).

● Visibility vs. Data Overload: Increasing sensor density creates richer data but also generates noise and management complexity. The framework recommends designing telemetry thresholds and layered alerts (severity tiers) and using dashboards that support exception management rather than raw data streaming.

● Standardization vs. Flexibility: Standardized SOPs and procurement criteria improve audit readiness but may constrain innovation. The framework suggests modular SOP templates that include provisions for approved deviations and innovation pilots, enabling controlled experimentation with new technologies like ML-driven predictive alerts (Chowdhury, 2025).

● Local Regulations vs. Global Operations: Multinational shipments encounter varying national requirements; the framework prescribes default compliance to the most stringent applicable regulation for any given shipment and recommends local compliance mapping during route selection.

Role of telematics and machine intelligence. Telematics platforms have matured to offer rich, actionable data (ORBCOMM, 2024). The integration of telemetry with analytics enables predictive maintenance (reducing unexpected reefer failures), early warning of thermal drift, and route re-optimization under dynamic conditions. Emerging machine-learning methods have potential to forecast risk windows (e.g., forecasted thermal load during a planned port dwell) and to automate operational decisions (e.g., re-routing, switching to alternative carriers). However, machine learning models require robust labeled datasets (historical excursion events, ambient profiles) and rigorous validation to avoid spurious alerts. The governance domain must therefore include model validation protocols, performance monitoring, and explainability requirements before ML outputs are used for regulatory decision making (Chowdhury, 2025; GS1, 2022).

Human factors and training. Technology and SOPs require human competence. Staff across the chain — QA personnel, 3PL operators, drivers, and customs handlers — must be trained on the specifics of handling temperature-sensitive materials, recognizing at-risk conditions, and executing emergency response protocols. The framework stresses standardizing training curricula, maintaining training records, and including handling competencies in provider selection. Regular simulation exercises (e.g., mock excursions) reinforce rapid and standardized response capabilities.

Limitations and boundary conditions. The framework is strategic and prescriptive but not empirically validated

in live operations within this paper. Empirical testing remains essential: pilot programs are needed to compare the marginal benefits of added sensing density, active systems, and upgraded telematics against costs under realistic route and ambient conditions. Moreover, technological change (e.g., new battery chemistries for active shippers, LEO satellite connectivity for telemetry) may alter cost-benefit analyses rapidly; the framework offers modularity to accommodate such advances (Envirotainer, 2019; ORBCOMM, 2024). Finally, the paper primarily addresses thermal and humidity risks; other quality dimensions (vibration, shock) also warrant integration in future frameworks.

Policy implications. Regulators and standards bodies should encourage harmonization of data standards for telemetry and audit trails to reduce integration friction and improve inspection efficiency. Common data formats and secure timestamping, supported by industry consortia (e.g., GS1), would facilitate cross-jurisdictional audits and streamline provider comparisons (GS1, 2022). Regulators may also provide safe harbor pathways for incremental adoption of advanced monitoring and ML-based decision aids, contingent on demonstrable validation and explainability.

Future research directions. Empirical evaluation and cost-benefit analyses are primary next steps. Suggested research agendas include:

Field trials comparing integrated active systems plus telematics versus validated passive systems across intercontinental routes, measuring excursion rates and total landed cost (including waste).

Studies evaluating the predictive performance of ML models for excursion forecasting and their operational impact on rerouting decisions.

Behavioral studies on human response to automated alerts and the effectiveness of different alerting designs.

Policy studies on harmonization of telemetry standards and their effect on cross-border cold chain efficiency.

CONCLUSION

Ensuring integrity in pharmaceutical and perishable cold chains requires an integrated approach that combines validated monitoring systems, appropriate packaging strategies (active and passive), intelligent routing and provider selection, and rigorous governance for data and documentation. The proposed five-domain framework operationalizes this integration: regulatory alignment and documentation; sensing and telematics; packaging and active thermal control; operational choreography; and governance for data integrity and continuous improvement. By adopting a risk-based allocation of resources — applying more stringent controls where product value and risk warrant — organizations can reduce waste, improve patient and consumer safety, and meet regulatory expectations. Adoption of the framework should be accompanied by empirical evaluation, ongoing technology scouting, and participation in standardization initiatives to ensure interoperability and audit readiness. The complexity of multimodal cold chains demands systems thinking: only by intentionally aligning technology, process, contract, and human competencies can supply chains reliably deliver temperature-sensitive products to their ultimate point of use.

REFERENCES

1. International Refrigerated Transportation Association. Refrigerated transportation best practices guide —

advancing the sanitary transportation of human and animal food. Global Cold Chain Alliance (GCCA), 2017. https://www.gcca.org/legacy-system/Refrigerated%20Transportation%20Best%20Practices%20Guide%20WEB.pdf. (Global Cold Chain Alliance)

2. Pravno Informacioni System. Smernice dobre prakse u distribuciji, 2016. http://www.pravno-informacionisistem.rs/SlGlasnikPortal/eli/rep/sgrs/ministarstva/drugiakt/2016/13/1/reg

3. Tradeready. Innovation in global cold chain transport is helping to reduce food and medical waste, 2015. https://www.tradeready.ca/2015/trade-takeaways/innovation-global-cold-chain-transport-helping-reduce-food-medical-waste/

4. ORBCOMM. Advanced reefer monitoring and telematics solutions, 2024. https://www.orbcomm.com/en/solutions/transportation/reefer-monitoring. (orbcomm.com)

5. Wazahat Ahmed Chowdhury. Machine Learning in Cold Chain Logistics: Ensuring Compliance and Quality in Pharmaceutical Supply Chains. International Journal of Medical Science and Public Health Research, 6(09), 40–45, 2025. https://doi.org/10.37547/ijmsphr/Volume06Issue09-05

6. World Health Organization (WHO). Temperature and humidity monitoring systems for transport operations. TRS 961 — Annex 9, Supplement 15, 2015. https://www.who.int/docs/default-source/medicines/norms-and-standards/guidelines/distribution/trs961-annex9-supp15.pdf?sfvrsn=cd633a05_2. (World Health Organization)

7. Pharmaceutical Outsourcing. Pharma requirements for temperature controlled trailers, 2017. https://www.pharmoutsourcing.com/Featured-Articles/340034-Pharma-Requirements-For-Temperature-Controlled-Trailers/

8. Envirotainer. Top 5 benefits of an active cold chain in pharma air freight, 2019. https://www.envirotainer.com/resources/industry-insights/2019/an-active-cold-chain-in-pharma-air-freight/. (envirotainer.com)

9. Health Products Regulatory Authority (HPRA). Guide to control and monitoring of storage and transportation temperature conditions for medicinal products and active substances, 2020. https://www.hpra.ie/docs/default-source/publications-forms/guidance-documents/ia-g0011-guide-to-control-and-monitoring-of-storage-and-transportation-conditions-v2.pdf?sfvrsn=185

10. U.S. Food and Drug Administration (FDA). Good Distribution Practice Guidelines, 2022.

11. Pharmaceutical Commerce. Cold Chain Market Forecast, 2023.

12. GS1. Enhancing Cold Chain Visibility with IoT and Blockchain, 2022.

13. Thakur, K., Maji, S., Maity, S., Pal, T., & Maiti, M. Multiroute fresh produce green routing models with driver fatigue using Type-2 fuzzy logic-based DFWA. Expert Systems with Applications, 229, 120300, 2023.

14. Liu, P., & Wang, S. Logistics outsourcing of fresh enterprises considering fresh-keeping efforts based on evolutionary game analysis. IEEE Access, 9, 25659–25670, 2021.

15. Guo, J., Wang, X., Fan, S., & Gen, M. Forward and reverse logistics network and route planning under the environment of low-carbon emissions: A case study of Shanghai fresh food E-commerce enterprises. Computers & Industrial Engineering, 106, 351–360, 2017.

16. Liu, C., & Hou, P. Dynamic modelling of cold chain logistics services under budget constraints for the delivery of fresh products in an urban area. Applied Mathematical Modelling, 125, 809–835, 2024.

17. Xu, Y., Wang, J., & Cao, K. Logistics mode strategy of firms selling fresh products on e-commerce platforms with private brand introduction. Journal of Retailing and Consumer Services, 73, 103306, 2023.

18. Yin, L., Zhong, R., & Wang, J. Ontology based package design in fresh E-Commerce logistics. Expert Systems with Applications, 212, 118783, 2023.

19. Hong, W., Zheng, C., Wu, L., & Pu, X. Analyzing the Relationship between Consumer Satisfaction and Fresh E-Commerce Logistics Service Using Text Mining Techniques. Sustainability, 11, 3570, 2019.

20. Wu, L., Shi, L., Zhan, Z., Lai, K., & Zhang, J. A Buffer-Based Ant Colony System Approach for Dynamic Cold Chain Logistics Scheduling. IEEE Transactions on Emerging Topics in Computational Intelligence, 6, 1438–1452, 2022.

21. Kausar Shafaat. An Overview: Storage of Pharmaceutical Product. World Journal of Pharmacy and Pharmaceutical Sciences, pp. 2499–2515, 2013.

22. Yogini Thakker S. W. "Storage of vaccines in the community: weak link in the cold chain?" BMJ, pp. 756–759, 1992.

23. V. Rattanawiboonsom. Effective Criteria for Selecting Third-Party Logistics Providers: The Case of Thai Automotive Industry. World Review of Business Research, p. 196–205, 2014.

24. Wilding, R., & Robson, J. R. "Customer perceptions on logistics outsourcing in the European consumer goods industry." International Journal of Physical Distribution & Logistics Management, Vol. 34 No. 8, pp. 628–644, 2004.

25. Delfmann, W. A. S., & M. G. Delfmann. "The impact of electronic commerce on logistics service providers." International Journal of Physical Distribution & Logistics Management, Vol. 32 No. 3, pp. 203–222, 2002.

26. Tradeready. "Innovation in global cold chain transport is helping to reduce food and medical waste," 2015. (duplicate source, cited above)

27. IRTA/GCCA Best Practice and follow-on resources. Best Practice Blueprints for Cold Chain Transporters, GCCA, 2024. https://www.gcca.org/wp-content/uploads/2024/06/0855_GCCA_Coldfacts_May-June-2024_lr.pdf. (Global Cold Chain Alliance)

28. ORBCOMM. ORBCOMM launches next-generation CT 3600 reefer container monitoring device, News, 26 June 2024. https://www.orbcomm.com/en/company/news/2024/launches-next-generation-ct-3600-reefer-container-monitoring-device. (orbcomm.com)

29. Envirotainer. The four forces shaping pharma cold chain (industry insights), 4 March 2025. https://www.envirotainer.com/resources/industry-insights/articles/20242/the-four-forces-shaping-pharma-cold-chain/. (envirotainer.com)

30. World Health Organization. TRS 961 — Annex 9: Model guidance for the storage and transport of time- and temperature-sensitive pharmaceutical products, 2011. https://www.who.int/publications/m/item/trs961-annex9-modelguidanceforstoragetransport. (World Health Organization)

31. ORBCOMM. Reefer monitoring and telematics solutions (maritime and container monitoring). https://www.orbcomm.com/en/solutions/maritime/containers/reefer-container-monitoring. (orbcomm.com)

32. Envirotainer. Sustainability report and FAQ documents on active cold chain benefits (2019). https://www.envirotainer.com/4a3d30/siteassets/documents/sustainability/sustainability-reports/envirotainer-sustainability-report-2019.pdf;

https://www.envirotainer.com/4a8687/contentassets/a981a0cee13840b9a3269364c41fb28d/faq.pdf. (envirotainer.com)